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# Economic appraisal of energy efficiency renovations in tertiary buildings

**Abstract:** The EU, through its energy policy, has established a renovation rate of 3% for public buildings. This activity has a key role in achieving European targets regarding reducing energy consumption and greenhouse gas emissions. Moreover, the promotion of building renovations would reduce energy dependence and unemployment in the EU. The present work is aligned with the recently updated EPBD in the energy policy through an economic evaluation of energy renovations of eleven tertiary buildings. These buildings belong to three Spanish university campuses, and most of these buildings were built under the previous Spanish building code, which was enforced between 1979 and 2006. While revisions to the envelope are typically cost prohibitive, active measures can achieve a significant reduction in energy consumption and energy costs. The investment is recouped in 1.1–6.7 years for a new lighting installation and 0.7–7.7 years for a natural gas or biomass boiler. For the optimal combinations, typical reductions in primary energy consumption range between 12% and 48%. In the current scenario of limited economic resources, the data provided in this work can be used to prioritize expenditures in energy renovations from environmental or economic approaches.

**Keywords:** energy efficiency, public buildings, renovation, economic assessment, interventions prioritization

## 1. Introduction

Over the last few decades, an international discussion about mitigating climate change by reducing energy consumption has emerged. In 2012, the European Union (EU) adopted through its Energy Efficiency Directive (EED) (European Parliament, 2012b)

25 a 2020 target of reducing energy consumption and greenhouse gas (GHG) emissions  
26 by 20% relative to the 1990 values. Further effort is needed to achieve this objective  
27 because data from 2017 (European Environment Agency, 2017; Filippidou, Nieboer,  
28 & Visscher, 2017) indicated that it will not be met, and the targets for 2030 were  
29 tightened to 27% and 40% for energy consumption and GHG emissions, respectively  
30 (European Commission, 2018a).

31 Among final energy consumers in the EU, buildings account for 38.9% of the total  
32 consumption, higher than transportation (33.1%) and industry (23.3%) (Eurostat,  
33 2016b, 2017b). Energy generation is by far the most important GHG emitter in Europe,  
34 with a share of 75.2% (Eurostat - European Environment Agency, 2016; Eurostat,  
35 2012). To reduce this energy consumption, upgrading existing European buildings is  
36 the key path due to the low efficiency of the existing building stock. In addition to the  
37 environmental impact, the evolution towards energy efficiency in buildings would also  
38 entail positive effects on national economies. First, the stimulation of building  
39 renovations would mean the reactivation of an industry that mobilizes huge economic  
40 resources and workforces. These effects support the complementary goals of 2020  
41 regarding the employment of 75% of 20- to 64-year-olds (Delmas, 2015). Second, the  
42 correlation in developed countries between economic growth, CO<sub>2</sub> emissions and  
43 energy consumption has been studied extensively (Chen, Chen, Hsu, & Chen, 2016;  
44 Huang, Hwang, & Yang, 2008), and an increase in energy efficiency is essential to  
45 make the economic growth rate less dependent on energy consumption. Third,  
46 geopolitical factors are behind the increasing need to avoid energy dependence, which  
47 has stagnated at approximately 54% in Europe for a decade (Eurostat, 2016a).  
48 Additionally, from the international point of view, the energy renovation of buildings is  
49 aligned with the UN's Sustainable Development Goals (SDGs), which will drive the  
50 policy and funding of the United Nations Development Programme until 2030. These

51 goals include the reduction in the adverse *per capita* environmental impact of cities  
52 (United Nations Development Programme, 2018).

53 Measures oriented to improve the energy efficiency of buildings have proved to be  
54 effective in the past. The most significant improvement in the energy efficiency of  
55 European buildings was observed after 1990 due to tighter building regulations  
56 introduced in several member states (MSs) in the mid-1990s. As a result, residential  
57 buildings built in 2002 consume 24% less energy than those built in 1990 (Balaras et  
58 al., 2007). However, the estimations of annual building renovation rates across Europe  
59 is between only 0.5% and 2.5% of the building stock (Buildings Performance Institute  
60 Europe (BPIE), 2011; D'Agostino, Zangheri, & Castellazzi, 2017).

61 In 2011, Eichhammer et al. (Eichhammer et al., 2009) reported that there is still a  
62 potential for reduction in the tertiary sector, specifically ranging between 22% and 29%  
63 for 2030, and up to 37% under a technical scenario that considers advanced and  
64 expensive technologies. Tertiary buildings in Europe account for 25% of the built stock,  
65 and their final energy consumption is at least 40% higher than that for residential  
66 buildings (Mazzarella, 2015). As a result, tertiary buildings are responsible for 32% of  
67 the energy consumption, increasing 2.5% yearly since 2000 (European Union, 2015).  
68 In this frame, the systematic renovation of tertiary buildings should be accomplished  
69 to meet energy efficiency targets in the EU.

70 In the renovation field, the EED includes a binding target: from 2014, 3% of the total  
71 floor area of buildings of national governments should be renovated each year, which  
72 means that the public sector would become a frontrunner in the promotion of the  
73 renovation market. This action would constitute a beginning for the deployment of the  
74 national renovation strategies that the EED requires (The Coalition for Energy Savings,  
75 2018). In 2016, the European Parliament proposed to extend the “3% target” to all

76 public buildings given that it is the sector with the highest potential for energy savings,  
77 in addition to comfort improvement (European Parliament, 2016).

78 The 3% target is not being accomplished by all MSs through the direct renovation of  
79 buildings. Eighteen MSs adopted indirect approaches over the period of 2014–2015,  
80 i.e., measures that create incentives for occupants to change their behavior (European  
81 Commission, 2017). The European Commission preliminarily concluded that all MSs  
82 achieved the 3% target in that period. However, some uncertainties arose regarding  
83 the reports from MSs that adopted the indirect approach. Because of the lack of  
84 monitoring, no data exist to assess if the 3% target has been reached (European  
85 Commission, 2018b). The report by the Buildings Performance Institute Europe (BPIE)  
86 on 9 MSs (Buildings Performance Institute Europe (BPIE), 2017) confirmed this lack of  
87 information, and the heterogeneity of policy responses continued in 2016 (Rosenow &  
88 Fawcett, 2016).

89 When tertiary buildings are studied, the case study typically involves a single building.  
90 For instance, Irulegi et al. (Irulegi, Ruiz-Pardo, Serra, Salmerón, & Vega, 2017)  
91 assessed the highly energy-efficient renovation of an educational building based on  
92 student comfort. Salihbegović et al. (Salihbegović, Čaušević, Rustempašić, Avdić, &  
93 Smajlović, 2017) described the vulnerability of the Austro-Hungarian architectural  
94 heritage under energy-efficient renovation. Ferrari et al. (Ferrari & Beccali, 2017)  
95 assessed the economic issues of highly energy-efficient renovation of a representative  
96 building of the Italian public tertiary stock. Although they reported substantial energy  
97 savings, they also noted that defining a procedure for choosing the cost-optimal  
98 package of measures is not easy because each tertiary building has its own  
99 peculiarities. These difficulties were addressed by Zangheri et al. (Zangheri, Armani,  
100 Pietrobon, & Pagliano, 2018), who carried out a thorough review of the results obtained  
101 by the cost-optimal approach in residential and nonresidential buildings of the 1960s–

102 1970s under a wide variety of climates. To take advantage of available financial  
103 incentives, they pointed out the convenience of defining energy-cost clouds instead of  
104 a single energy-cost curve, which is what the cost-optimality of the Energy  
105 Performance of Buildings Directive (EPBD) (European Parliament, 2010, 2012a; The  
106 European Parliament and The Council, 2018) consists of. Medrano et al. (Medrano et  
107 al., 2018) defined a methodology for assessing the historical energy consumption and  
108 renewable generation of buildings, which was tested on 20 university buildings on the  
109 East Coast of Spain. Most of these buildings were built in the 1990s and 2000s, and  
110 the results serve to evaluate the gap between the energy performance of tertiary  
111 buildings and the energy-efficiency levels recommended by the European Commission  
112 (Comission, 2016).

113 To contribute to addressing the renovation of public service buildings, the present work  
114 provides a criterion to select the package of measures that achieves a balance  
115 between cost optimization and energy savings. This procedure is conducted on 11  
116 tertiary buildings located in the Atlantic area of Spain; these buildings have different  
117 geometries, living areas and types of use, but they were built under the same building  
118 code preceding the current one. In the next section, the characteristics of the studied  
119 buildings and their locations are presented. The current energy performance of the  
120 buildings is shown in Section 3. The passive and active measures selected for the  
121 analysis on the buildings are described in Section 4. Section 5 collects the results of  
122 the proposed renovations in terms of the economic assessment and energy  
123 performance. These results are discussed in Section 6. Finally, the conclusions are  
124 presented in Section 7.

## 125 **2. Case studies**

126 In this work, eleven university buildings located in Galicia, in northwest Spain, were  
127 examined. A first criterion in the selection of the buildings was the period of  
128 construction: the last decades in which the previous building code was in force.  
129 Buildings constructed in this period lack of insulation, and their original installations are  
130 close to end of their service life. They have a great energy renovation potential.  
131 Secondly, the selected buildings are representative in terms of different climate areas,  
132 geometries, and types of use. Finally, the accomplishment of this kind of studies  
133 requires on-site access to analyze the buildings and to gather data. Since the authors  
134 are University staff, the selection under these criteria was made among the whole  
135 buildings under University of Vigo administration. Moreover, the EED promulgated the  
136 aim that public bodies should increase the efficiency of buildings by addressing the  
137 renovation of public buildings. This exemplary role is emphasized in the case of the  
138 university. The public system has a crucial role in the growth and diffusion of  
139 humanistic and technical knowledge and contributes to the social welfare through  
140 research and development activities.

141 The Spanish renovation sector constitutes a notable case study because it offers  
142 promising prospects for development. The Spanish energy dependence stands at  
143 73.3% (Eurostat, 2016a), far greater than the aforementioned European mean value.  
144 Since the 1970s, the construction industry has had a substantial impact on the Spanish  
145 economy (Banyuls & Recio, 2012; Febrero & Uxó, 2011; Kapelko, Oude Lansink, &  
146 Stefanou, 2014). Furthermore, the communications campaign Renovate Europe,  
147 developed by the European Alliance of Companies for Energy Efficiency in Buildings  
148 (EuroACE), claims that the construction sector accounted for more than 10% of the  
149 Spanish GDP in 2014, employing 991,202 workers (Renovate Europe, 2018). After the  
150 stagnation in the construction industry in 2007, the construction workforce in

151 renovation activities grew from 13% in 2007 to 31% in 2014. The promotion of energy  
152 renovation would further promote employment in this sector. Moreover, the result of  
153 the intensive construction since the 1970s is an extended build stock that is poorly  
154 insulated and equipped. The peak of the last construction boom took place in 2006,  
155 but the energy performance of even those buildings offers room for improvement in the  
156 light of modern requirements. In Spain, although approximately only 4% of buildings  
157 are service buildings, such buildings accounted for 12.1% of the total final energy  
158 consumption in 2012 (Kontonasiou, 2016; Ministry of Industry, Energy and Tourism,  
159 2014). Educational buildings constitute 17% of Spanish tertiary buildings (Macarulla,  
160 Casals, Gangoells, & Forcada, 2014).

161 According to the Spanish building code ("Spanish Standard. Código Técnico de la  
162 Edificación. Documento Básico. Ahorro de Energía (CTE-DB-HE)," 2016), the climate  
163 zone, and thus the weather conditions, of a given location are assigned based on the  
164 altitude and the distance from the capital of the province of the location. Consequently,  
165 the group of buildings considered in this study are distributed among three climate  
166 zones corresponding to the coast of Vigo and Pontevedra, to inland Vigo and to  
167 Ourense. To obtain an overview of the energy needs of the buildings due to climatic  
168 conditions, the precise location and real weather characteristics from recent years for  
169 the three climatic zones are collected in **Figure 1**. The morphology of each building is  
170 shown in Figure 2.





(a)

	Coast location	Inland Vigo	Ourense
Altitude (m)	10	426	140
Average temperature (°C)	15.3	13.6	14.4
Yearly averaged maximum temperature (°C)	35.3	33.2	40.6
Yearly averaged minimum temperature (°C)	4.2	0.4	-4.3
Average annual precipitation (mm)	1265	1584	830

(b)

171 **Figure 1.** (a) Location of the university campuses (source: www.gifex.com); (b)  
 172 Meteorological data from the three locations from the last 6, 11, and 7 years for the

173 coast locations, inland Vigo and Ourense, respectively (source:  
174 [www.meteogalicia.gal](http://www.meteogalicia.gal)).

175



B1



B2

B3



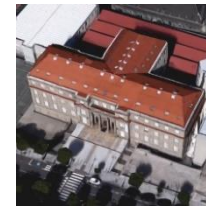
B4



B5



B6



B7



B8 and B9



B10 and B11

176 **Figure 2.** Overview of the buildings analyzed: (B1) Miralles Building; (B2) EEI  
177 (Engineering School – main campus); (B3) Central Library; (B4) EIME (Mining  
178 Engineering School); (B5) Fundición Building; (B6) Sports Center; (B7) EEI (urban  
179 campus); (B8) FCSC (Faculty of Social and Communication Sciences) (left) and (B9)  
180 EIF (Forestry Engineering School) (right); (B10) Physiotherapy School (left) and (B11)  
181 FCED (Faculty of Education Sciences and Sports) (right). Sources: maps.google.com  
182 (B1–B7), www.bing.com/maps (B8–B11).

183 All but one of the eleven buildings were built according to the same building code. This  
 184 condition allows us to compare the energy performance of the tertiary buildings with  
 185 different geometrical morphologies, uses, configurations of interior partitions, and  
 186 different solutions adopted on envelopes. **Table 1** shows the characteristics of the  
 187 buildings.

188 **Table 1.** General data of the buildings studied

		Year of construction	Number of floors	Living area (m <sup>2</sup> )	Climatic zone <sup>1</sup>	Occupancy profile <sup>1</sup>
B1	Miralles Building	2000	1	2,169	D1	High – 8 h
B2	EEI (main campus)	1980	2	10,174		Medium – 16 h
B3	Central Library	1997	5	11,184		Medium – 12 h
B4	EIME	2005	2 – 4	15,597		Medium – 8 h
B5	Fundición Building	1980	3	3,471		Low – 12 h
B6	Sports Center	2003	3	3,033	D2	Medium – 16 h
B7	EEI	1930	7	7,630	C1	Low – 12 h
B8	FCSC	2002	4	13,833		Medium – 12 h
B9	EIF	1994	4	8,505		Low – 12 h
B10	Physiotherapy School	1998	3	2,749		Medium – 12 h
B11	FCED	2003	3	6,249		Low – 12 h

189 <sup>1</sup> Data from the current Spanish building code (“Spanish Standard. Código  
190 Técnico de la Edificación. Documento Básico. Ahorro de Energía (CTE-DB-HE),”  
191 2016).

### 192 **3. Evaluation of the as-built energy performance**

193 The recast EPBD (European Parliament, 2010) and its amendment approved in 2018  
194 (The European Parliament and The Council, 2018) are the foundations of the energy  
195 policy for buildings in the EU. Nevertheless, the EPBD does not set precise binding  
196 targets on the renovation of the building stock; instead, it calls on MSs to meet at least  
197 the “minimum energy performance requirements” that must be established using the  
198 cost-optimal methodology (European Commission, 2012; European Parliament,  
199 2012a). This approach leaves MSs to define the requirements for energy performance  
200 after renovating the buildings. The EPBD even allows MSs to choose between two  
201 generic definitions for “major renovation”, either in terms of a percentage of the surface  
202 of the building envelope that undergoes renovation or in terms of the ratio between the  
203 cost of the renovation and the value of the building. The EPBD also encourages the  
204 development of national schemes of energy performance certifications, which were  
205 further treated in the EED. The EPBD was revised in 2018 (The European Parliament  
206 and The Council, 2018). With this amendment, building renovations are to be fostered,  
207 and MSs shall bring into force the law necessary to comply with the new guidelines by  
208 March 2020.

209 These directives were transposed to the legal Spanish framework (Ministerio de la  
210 Presidencia, 2007) (Ministerio de la Presidencia de España, 2013). Currently, several  
211 types of software can be used to certify existing tertiary buildings. CE3X prevails for  
212 the certification of existing buildings since it was used in 98% of all energy certifications  
213 in Spain (ECOEFYS, 2018). This tool was also selected in this study for the energy

214 performance evaluation. The results of the calculations are collected in **Table 2**. The  
215 letter associated with each value of the energy performance parameters represents  
216 the efficiency level that would be included in the efficiency label of the building. It can  
217 be appreciated that the transition values between efficiency levels are not constant,  
218 but they depend on the climate zone of the building, its physical characteristics and its  
219 occupancy profile (IDAE (Instituto para la Diversificación y Ahorro de la Energía),  
220 2012). An overview of these boundary values through an energy-efficiency mapping of  
221 the Spanish building stock was provided by (Gangoellés, Casals, Forcada, Macarulla,  
222 & Cuerva, 2016). The efficiency regarding the primary energy consumption is taken as  
223 the global efficiency in the label.

224

225

226

**Table 2.** Energy performance of the buildings studied as stated in their energy certificate

	B1	B2	B3	B4	B5	B6	B7	B8	B9	B10	B11
Primary energy consumption (kWh/m <sup>2</sup> year)	401.4 – D	222.4 – D	90.3 – C	155.9 – C	262.2 – E	592.5 – D	192.1 – D	171.2 – C	204.5 – C	205.5 – D	271.1 – C
Heating demand (kWh/m <sup>2</sup> year)	193.9 – D	54.3 – F	78.8 – G	47.8 – D	69.0 – E	68.8 – D	76.4 – F	36.2 – E	58.3 – E	55.9 – E	76.6 – F
Cooling demand (kWh/m <sup>2</sup> year)	5.8 – F	23.3 – F	102.4 – G	17.4 – F	5.3 – G	238.8 – D	0.4 – B	17.8 – E	8.7 – E	18.5 – F	15.9 – E
Global CO <sub>2</sub> emissions (kg CO <sub>2</sub> /m <sup>2</sup> year)	87.9 – D	56.7 – D	22.5 – C	39.8 – C	67.0 – E	149.5 – D	43.3 – C	42.0 – C	52.1 – D	63.2 – E	69.7 – C

227

228

229



231

232 The high energy consumption of the Miralles Building (B1) is caused by the solar  
233 irradiation impinging on the south-oriented façade, in which the windows occupy  
234 between 47% and 57% of the façade area. The high energy consumption of the Sports  
235 Center (B6) has two causes. One is the high power consumption of the lighting, as it  
236 consists primarily of 32 discharge lamps of 400 W in the main sport area, 12 discharge  
237 lamps of 250 W in the squash area, and 128 fluorescent lights of 58 W. The other one  
238 is the warm microclimate of Orense, which entails a high energy consumption by  
239 cooling systems in warm seasons. In contrast, the Central Library (B3) has a low  
240 energy consumption because of its geothermal plant for both heating and cooling  
241 functions.

## 242 **4. Retrofit measures**

243 The proposed renovation measures include passive measures that would reduce the  
244 energy needs and active measures related to the energy installations of the buildings.  
245 The measures have been selected considering Spanish building codes and previous  
246 experience regarding building renovations (Patiño-Cambeiro, Armesto, Patiño-  
247 Barbeito, & Bastos, 2016). Although the Spanish framework does not consider active  
248 measures as refurbishment, such measures are known to be essential in the  
249 achievement of cost-optimal solutions.

### 250 **4.1. Passive measures**

251 Two passive measures were considered: the replacement of windows and the  
252 improvement of the building envelope. Each of these measures was adapted to the  
253 characteristics of each building. The thermal insulation was the most needed feature,  
254 but infiltrations of air and moisture are also weaknesses of certain buildings. **Table 3**  
255 shows the packages of passive measures for four buildings. As presented in the next



256 section, renovations integrated only by passive measures have low profitability. Only  
 257 the buildings with the most profitable possibilities were included, along with another  
 258 building with the average payback period of nonprofitable renovation packages. On the  
 259 basis of the characteristics and conditions of the other buildings, their actual energy  
 260 performance and, above all, the high costs involved in refurbishing their façades, roofs  
 261 and in replacing the windows, the authors concluded that improved economic  
 262 profitability would not be obtained in those buildings. Even despite the estimated  
 263 service life of new elements on the envelope was considered to be 30 years.

264 **Table 3.** Package of measures consisting of passive measures.

<b>Building</b>	<b>New windows</b>	<b>Actions on the envelope's insulation</b>
	Solar factor:	
	0.70	
B3	Thermal transmittance:	Improvement of roof insulation by inserting a 100 mm thick layer of XPS (thermal conductivity: 0.034 W/m K)
	U: 2.1 W/m <sup>2</sup> K	
B5		ETICS on façades (thermal transmittance: 0.505 W/m <sup>2</sup> K)
	Solar factor:	Improvement of roof insulation by adding an 80 mm
	0.58	thick layer of glass wool (thermal conductivity: 0.04 W/m
B10	Thermal transmittance:	K). Improvement of insulation of the false ceiling of nonliving spaces by adding a 90 mm thick layer of rock
	U: 1.7 W/m <sup>2</sup> K	wool (thermal conductivity: 0.038 W/m K)

B11

Improvement of façade insulation by adding a 40 mm thick interior layer of cellular polycarbonate (thermal conductivity: 0.2 W/m K), 40 mm of rock wool (thermal conductivity: 0.037 W/m K), and 20 mm of gypsum plaster (thermal conductivity: 0.25 W/m K)

265

#### 266 **4.2. Active measures**

267 Two types of energy systems were studied: heating and lighting. When viable, the more  
268 efficient single-boiler configuration was considered. As shown in **Table 4**, several  
269 buildings are fed by two oil boilers, and natural gas infrastructure is currently available  
270 for all the buildings analyzed. A high share of energy consumption in educational  
271 buildings, as in most of tertiary buildings, is accounted for by the lighting system. Most  
272 of these buildings contain fluorescent lamps; replacing these lamps with LED lamps  
273 would allow a significant reduction in energy use. The estimated life span was  
274 considered to be 9 years for new lighting elements, 25 years for new boilers and  
275 burners, and 20 years for the solar thermal installation.

276

**Table 4.** Active measures considered.

	<b>Original systems <sup>1</sup></b>	<b>New systems</b>
B1	Fluorescent lighting: 5.2 kW	<ul style="list-style-type: none"><li>• LED lighting: 2.3 kW</li><li>• Manual potentiometer for 23 lamps over the corridor</li></ul>
B1	Low-temperature gas boiler: 255.2 kW, 90.3%	Condensation gas boiler: 254.5 kW, 97.9%

B2	Fluorescent lighting: 15.8 kW	<ul style="list-style-type: none"> <li>• 9.1 kW of LED lighting</li> <li>• Automated lighting control in public areas: human presence detection and sunlight detection</li> </ul>
B2	Oil boiler: 752 kW, 75% Oil boiler: 531 kW, 85%	Two condensation gas boilers: 640 kW, 110%
B3	Fluorescent lighting: 58.8 kW	LED lighting: 21.5 kW
B4	Fluorescent lighting: 159.3 kW	LEDs: 135.4 kW
B4	Oil/gas boilers (working with oil): 600 kW, 93% Oil boiler: 24 kW, 85%	Biomass boiler: 1000 W, 95%
		Replacing the oil burners by gas burners: 103% efficiency
B5	Fluorescent lighting: 45.7 kW Discharge lamps: 3 kW	<ul style="list-style-type: none"> <li>• Replacement of electromagnetic ballast + igniters by electronic ballasts of the 68% of fluorescent lamps and of all the discharge lamps.</li> <li>• Replacement of the other lamps (10.9 kW) by LEDs (3.1 kW).</li> </ul>
B5	Heating: 290.3 kW oil boiler, 85% Heat pumps: <ul style="list-style-type: none"> <li>• Cooling: 3.50 kW, 315%</li> <li>• Cooling: 14 kW , 258%</li> </ul> Heating: 16 kW, 352%	Two options:  A. Condensation natural gas boiler: 333 kW, 103%.

	<ul style="list-style-type: none"> <li>• Cooling: 22 kW, 322% Heating: 27 kW, 361%</li> <li>• 2 units. For each unit: Cooling: 8.2 kW, 248% Heating: 9.3 kW, 273%</li> <li>• 2 units. For each unit: Cooling: 1.8 kW, 265% Heating: 1.8 kW, 327%</li> <li>• 2 units. For each unit: Cooling: 3.5 kW, 239% Heating: 2.6 kW, 320%</li> </ul>	B. Biomass boiler: 300 kW, 92.0%.
B6	Fluorescent: 7.5 kW	LEDs: 2.4 kW
B7	Fluorescent: 73.3 kW	LEDs: 41.9 kW
B7	Heating: low-temperature gas boiler: 310 kW, 92%	Biomass boiler: 250 kW, 90.6%
B8	Fluorescent: 127.7 kW	LEDs: 79.7 kW
B8	Two oil boilers: 697.8 kW, 90.5%	Biomass boiler: 1250 kW, 95.0%.
B9	Fluorescent: 74.2 kW	LEDs: 41.2 kW
B9	Two oil boilers: 290.7 kW, 90.9%	Two condensation natural gas boilers: 292 kW, 95%.
B10	Two oil boilers: 290 kW, 85% / 58.1 kW, 85%	Condensation natural gas boiler: 376.2 kW, 97.6%.
B11	Fluorescent: 57.2 kW	LEDs: 29.7 kW

B11	Two oil boilers: 500 kW, 90%	Natural gas burners: 94% efficiency
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277 <sup>1</sup> The data provided for boilers represent the nominal heat output and efficiency.

## 278 5. Economic evaluation of energy renovation packages

279 An economic assessment was performed for each package of renovation measures  
 280 through their payback period and their net present value (NPV). In accordance with  
 281 cost-optimal methodology (European Commission, 2012; European Parliament,  
 282 2012a; Patiño-Cambeiro, et al., 2016), the period of calculation for public buildings is  
 283 30 years, and the NPV was based on the following expression for each measure  
 284 package  $j$ :

$$285 \quad C_j + \sum_j \left[ \sum_i (C_{a,i}(j) \times R_d(i)) - V_{f,\tau}(j) \right]$$

286 Where:

- 287 •  $C_j$  means initial investment costs,
- 288 •  $C_{a,i}(j)$  are the net annual costs,
- 289 •  $R_d$  is the discount factor for year  $i$  based on the discount rate  $r$ :  $R_d(i) = \left( \frac{1}{1+\frac{r}{100}} \right)^i$ ,
- 290 •  $V_{f,\tau}(j)$  means the residual value of the set of measures  $j$  at the end of the  
 291 calculation period.

292

293 The net annual costs  $C_{a,i}(j)$  include maintenance savings (when applicable) and  
 294 energy savings that the renovation package  $j$  would generate. The starting values of  
 295 energy cost and their yearly increments used are collected in **Table 5**. The yearly  
 296 increment of maintenance cost was 3%, and the economic evaluations were carried  
 297 out for two different discount rates  $r$ : 3% and 6%.

**Table 5.** Values of economic parameters used

	Electricity	Natural gas	Heating oil	Pellets
Energy cost (€/kWh)	0.1595	0.04360	0.0473	0.04454
		Low scenario:		
		2018 –		
	2018 – 2020:	2020: 5.6		
	1.5	2021 –		
	2021 – 2030:	2030: 3.0	Low / high	
Increment of energy cost (% yearly)	-0.3	2031 –	scenarios:	0.5
	2031 – 2047:	2047: 0.8	1.3 / 1.8	
	-0.2	High scenario:		
		2018 –		
		2025: 5.9		
		2026 –		
		2047: 1.7		

299 The starting price of electricity was extracted from “Eurostat – Electricity prices for  
300 nonhousehold consumers - biannual data (from 2007 onward) (nrg\_pc\_205)”  
301 (Eurostat, 2017a), while the “EU Reference Scenario 2016” (European Commission,  
302 2016) document provided its annual growth. The sources for the starting price of  
303 natural gas and its annual growth were extracted from “Eurostat – Gas prices for  
304 nonhousehold consumers - biannual data (from 2007 onward)” (nrg\_pc\_203)  
305 (Eurostat, 2017c) and from “Outlook for natural gas” (International Energy Agency

306 (IEA), 2018), respectively. With regard to heating oil, the source of the starting price  
307 was “IDAE – Informe de precios energéticos: combustibles y carburantes” (IDAE,  
308 2018). For its annual growth, the two considered scenarios correspond to a deviation  
309 of  $\pm 20\%$  with respect to the projection from the U.S. Energy Information Administration  
310 (EIA) for the price of the barrel of Brent for 2047 (NASDAQ, 2018; The Balance, 2018;  
311 U.S. Energy Information Administration (EIA), 2018). Finally, the source for the pellets  
312 cost was “AVEBIOM – Índice de precios del pellet doméstico en España” (AVEBIOM,  
313 2018).

314 Table 6 **presents the economic assessment of the passive measures**  
315 **considered (Table 3). The results when only active measures are**  
316 **considered are collected in** <sup>1</sup> Interest rate.

317 <sup>2</sup> Low-price scenario (LPS) and high-price scenario (HPS) for fossil fuels.

318 Table 7, and an optimal package of measures was determined for each building, all of  
319 them presented in Table 8. These packages include invasive and noninvasive passive  
320 elements, the replacement of lighting, the installation of an automated lighting control,  
321 the replacement of the heating source and, in the case of the Physiotherapy Faculty,  
322 the installation of a solar thermal plant. The primary energy savings are equivalent to  
323 the reduction in CO<sub>2</sub> emissions. The optimal packages were ordered by their  
324 effectiveness, this is, the relation between the reduction in the primary energy  
325 consumption achieved and the investment.

326





**consumptio**

**n (%)**

B1	LEDs + lighting control	1.8	8.3	—	—	—	—	-11	-12	-10	-10
B1	NG	10.4	13.7	—	—	—	—	-23	-49	-15	-32
B3	LEDs	15.2	48.2	4.3	4.7	115	71				
B5	Lighting system	15.0	16.7	4.1	4.1	4.4	4.4	96	94	60	59
B5	NG	11.7	23.4	—	—	—	—	-87	-109	-68	-82
B5	Biomass boiler	8.4	103.7	—	—	—	—	-62	-41	-72	-60
B6	LEDs	3.7	3.7	1.1	1.1	1.2	1.2	46	45	32	32
B7	LEDs	15.7	36.1	5.5	5.6	6.2	6.3	31	22	16	11
B7	Biomass boiler	5.9	46.3	6.9	6.2	7.7	6.8	182	247	105	144
B9	LEDs	16.1	189.4	5.9	5.9	6.6	6.7	200	192	101	97
B9	NG	4.8	57.4	2.6	2.6	2.8	2.8	353	346	231	224

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		NG + lighting control									
B10	+ solar thermal installation	17.4	43.1	2.6	2.6	2.8	2.8	304	322	199	208
B11	LEDs	14.0	98.0	3.1	3.1	3.3	3.3	404	398	265	261
B11	NG	5.6	13.4	0.7	0.7	0.7	0.7	287	261	200	182

331 <sup>1</sup> LEDs: replacement of existing lamps by LED lamps. NG: replacement of existing boiler by a natural gas boiler.

332 <sup>2</sup> Interest rate.

333 <sup>3</sup> Low-price scenario (LPS) and high-price scenario (HPS) for fossil fuels.

334 Table 8. Economic assessment of the most effective packages of measures on all of the buildings.

Buildi ng	Optimal package <sup>1</sup>	Reduction in		Effectivity	Payback period				NPV (€1000s)			
		annual primary	Investme	(kWh/m <sup>2</sup> of	(years)							
		energy	nt	PEC savings	r <sup>2</sup> = 3%	r = 6%			r = 3%			
		consumption	(€1000s)	/ €1000s	LPS	HPS	LP	HP	LPS	HP	LP	HP
		(%)	invested)			S	S		S	S	S	
B6	LEDs	3.7	3.7	5.92	1.1	1.1	1.2	1.2	46	45	32	32

B5	LEDs + electronic ballasts	15.0	16.7	2.35	4.1	4.1	4.4	4.4	96	94	60	59
B1	NG + LEDs + lighting control	12.3	21.1	2.34	3.8	3.8	4.1	4.1	113	128	71	80
Improvement in the roof												
B10	insulation + lighting control + NG + solar thermal installation	19.2	53.9	0.73	3.2	3.2	3.4	3.4	310	313	198	199
B11	LEDs + NG	19.6	111.4	0.48	2.1	2.1	2.2	2.2	652	619	453	430
B3	LEDs	15.2	48.2	0.28	4.3		4.7		115		71	
Ground insulation +												
B4	Solar control films + LEDs + NG	13.2	111.3	0.18	5.6	5.6	6.3	6.3	290	295	192	175
B9	LEDs + NG	21.4	246.8	0.18	4.5	4.5	4.9	4.9	593	578	360	349

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	Improvement of the insulation of façades, replacement of windows, installation of louvers and lattices, NG, LEDs, lighting control												
B2		48.4	661.4	0.16	5.5	5.4	6.4	6.0	175	18	104	109	
									1	32	8	2	
B8	Installation of louvers + LEDs + biomass boiler	23.7	341.8	0.12	4.6	4.6	5.0	6.0	106	11			
									4	32	652	692	
B7	LEDs + biomass boiler	17.7	82.5	0.10	5.4	5.2	6.0	5.7	249	331	148	197	

335 <sup>1</sup> LEDs: replacement of existing lamps by LED lamps. NG: replacement of existing boiler by a natural gas boiler.

336 <sup>2</sup> Interest rate.

337 <sup>3</sup> Low-price scenario (LPS) and high-price scenario (HPS) for fossil fuels.

## 338 **6. Discussion of the results**

339 Although the most adequate passive measures depend strongly on the characteristics  
340 of the specific building, Table 6 clearly shows that for the four buildings, the passive  
341 measures alone are not economically viable. The service life of passive elements (30  
342 years) would not be enough to recoup the investments. The reason typically lies in the  
343 high investment needed but also in the low energy savings obtained, as is the case for  
344 the Central Library (B3). Although B3 would reach an appreciable reduction in energy  
345 consumption (8.7%), the correspondent financial energy savings would be low  
346 because this building is the one with the lowest current energy consumption.

347 A deeper analysis of passive and active measures was performed by García Kerdan  
348 et al. (García Kerdan, Raslan, Ruyssevelt, & Morillón Gálvez, 2016). They conclude  
349 that passive measures provide lower improvement in the thermodynamic performance  
350 of buildings, despite in typical practice it is believed that buildings with better  
351 performance are those who tend to have a good passive design and a tighter envelope.  
352 Moreover, Belusko et al. (Belusko, Bruno, & Saman, 2011) explained that with  
353 increasing of insulation levels in buildings it is more likely the gap between expected  
354 and assumed thermal resistance will increase. In fact, they found the actual level of  
355 roofing insulation systems to perform half that expected (Karimpour, Belusko, Xing, &  
356 Bruno, 2014).

357 Table 7 presents varying results for the active measures. Replacing current oil boilers  
358 by more efficient boilers would reduce the primary energy consumption between 4.8%  
359 and 11.7%, with a payback period ranging from 0.7 to 7.7 years. However, the long-  
360 term evolution of energy costs dramatically affects economic assessments. In Spain,  
361 the current price of natural gas is slightly lower than the price of heating oil, but  
362 according to the sources used, the price of natural gas is expected to grow faster than

363 that of oil. Consequently, replacing oil boilers by natural gas boilers would become  
364 economically feasible in the cases when the heating system lacks efficiency, resulting  
365 in a high consumption of heating oil. In any case, the characteristics of the buildings  
366 constitute another key variable for the feasibility of active measures since replacing  
367 boilers could require work on the partitions of the building. This is the main reason for  
368 the difference in investments between the installation of a biomass boiler in buildings  
369 B5 and B7.

370 Replacing obsolete lighting systems by LEDs, with or without an automated control  
371 system, would entail for the buildings analyzed a reduction in the primary energy  
372 consumption of approximately 14–16%, reaching complete return of investment  
373 between the 1st and the 5th years. In most cases, replacing fluorescent lamps by LEDs  
374 would become profitable under the EU's projection for Spanish electricity cost. The  
375 most recent changes in this cost suggest that the electricity cost could grow faster than  
376 expected, and thus switching to LEDs would become more attractive. However, LEDs  
377 have lower heat losses than fluorescent or halogen lamps, and thus the installation of  
378 an LED lighting system entails additional expense in heating. Heating costs also affect  
379 the profitability of updating lighting systems since the higher efficiency of LEDs entails  
380 a lower heat generation, which must be countered by the heating source. This  
381 phenomenon can be observed in the case of B7.

382 Finally, when the optimal package of measures is pursued (see Table 8), the profitability  
383 of active measures is typically the factor that allows the inclusion of passive measures.  
384 The overall analysis reveals varying results. Considering the reduction in the primary  
385 energy consumption, the intervention of building B2 should be prioritized over that of  
386 the others. The payback period for this energy renovation would be close to 6 years in  
387 the four different economic scenarios, which could be considered reasonable by  
388 energy service companies (ESCOs) and managers. However, this step requires the

389 highest investment among all the buildings, and the effectivity of the high investment  
390 required is one of the lowest (0.16 kWh/m<sup>2</sup> of primary energy saved per 1000 €  
391 invested). In the opposite case, the proposed solution for building B6 reduces the  
392 primary energy consumption by only 3.7%; the investment is the lowest among the  
393 whole set of buildings under analysis, the effectivity of this investment is the highest,  
394 and the payback period is less than 1 year. In the rest of the cases, the achieved  
395 energy savings are typically not proportional to the required investment. The obtained  
396 variability in the economic performance of the renovations might be due to the varying  
397 characteristics of each building.

398 In view of the strong influence that heating systems have on the benefits of the  
399 suggested renovations, installing a centralized facility emerges as a logical alternative.  
400 The use of district heating in buildings remains below 10% around the world and in the  
401 EU (Werner, 2017). Waste heat from industrial processes or power plants can be  
402 supplied to local buildings, or ad hoc facilities can be installed in the neighborhood of  
403 a group of buildings or for entire urban areas (Lund, Möller, Mathiesen, & Dyrelund,  
404 2010). This approach would address the heterogeneity present in the energy sources  
405 of tertiary buildings.

## 406 **7. Conclusions**

407 The improvement of energy efficiency in buildings constitutes a key task in EU policy  
408 for environmental, economic and geopolitical reasons. The EPBD establishes the  
409 foundations for criteria on the energy renovation of individual buildings based on  
410 optimal cost. In the current scenario of limited economic resources, when a single  
411 stakeholder considers a set of buildings for energy renovation, interventions should be  
412 accomplished considering the individual analysis of every building and the analysis of  
413 the set of buildings as a whole. This collective analysis would list the buildings by

414 priority order following different criteria, in particular the environmental and the  
415 economic targets. The present work accomplishes this task for 11 public buildings  
416 under the purview of university administration.

417 Passive renovation measures on building envelopes are necessary to significantly  
418 decrease energy needs, both in cold and in warm seasons. However, passive  
419 measures alone are not economically feasible: they need high investments that are  
420 recouped only at the end of the estimated life of the installed elements, if at all. Active  
421 measures are currently the optimal strategy for energy renovation of tertiary buildings.  
422 Their high profitability would allow, in some cases, the inclusion of passive measures.  
423 The optimal packages of measures would achieve a reduction in energy consumption  
424 between 3.7% and 48.4%, for which all but one payback period would remain below 7  
425 years.

426 Among active measures, retrofitting the heating and the lighting systems is the most  
427 effective solution from economic and environmental points of view. Reductions in  
428 energy consumption between 4.8% and 11.7% would be achieved by shifting from oil  
429 boilers to higher-efficiency boilers. In view of the impact that heating systems have on  
430 the economic performance of the suggested renovations, installing a centralized facility  
431 emerges as a logical alternative, either by using district heating or by installing ad hoc  
432 facilities in the vicinity of a group of buildings. Given the high power consumption that  
433 lighting systems incur in public buildings, replacing fluorescent and incandescent lights  
434 with LEDs could achieve an improvement in the reduction of energy consumption from  
435 3.7% to 16.1%.

436 Energy performance and economic profitability range over wide intervals due to the  
437 as-built characteristics of buildings. These constructive differences ensure that  
438 reductions in the energy consumption achieved are not, in general, proportional to the  
439 investment required. Therefore, special attention must be paid to the update of the



440 building code, which has been delayed in Spain relative to most of the EU MSs.  
441 Another key factor is the long-term perspectives adopted for the economic scenarios.  
442 According to the EPBD's cost-optimal methodology, the period of calculation for public  
443 buildings is 30 years. Over such a long period, the economic uncertainty is substantial,  
444 and fluctuations in energy prices would change the feasibility among energy sources.  
445 Special caution must be taken when large investments are involved.

446 The comprehensive analysis of sets of buildings can support decision making in  
447 building energy renovations at different levels: design of public financial grants oriented  
448 to promote the reduction of GHG emissions at the national level, prioritization criteria  
449 among buildings in a given set to achieve optimal economic solutions (optimized  
450 energy management), or the maximization of the long-term energy savings. Several  
451 options are available depending on the targets: EU legislation is prompting national  
452 governments to reduce GHG emissions, building owners tend to pursue optimization  
453 of their economic resources, and energy-renovating investors pursue long-term  
454 profitability.

455 In short, starting from the "3% target" established by the EED for central governments,  
456 the information provided in the present study aims to support decision making in  
457 managing public buildings for any stakeholder so that renovations can be extended to  
458 the tertiary building stock. The key role of the energy source of buildings led to consider  
459 collective energy facilities. By bringing focus of energy policy to the urban scale, the  
460 philosophy of sustainability would reach more easily the energy transition that is  
461 required for future societies.

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